




# INDIAN LAKE

5-Year Forecast – October 15, 2018

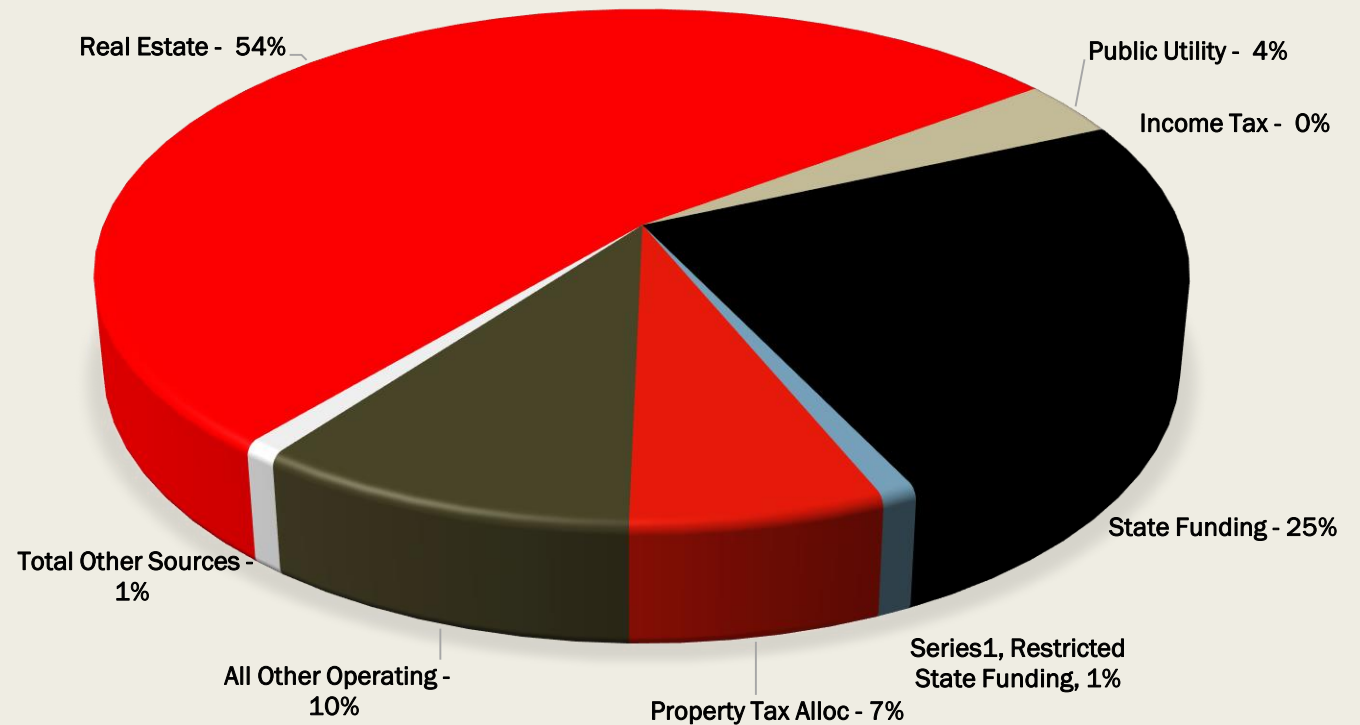
The 5-year forecast is intended to assist the school district in the financial management of its resources. It provides insight into the future at a snap shot in time and should be updated as laws, resources, and budgets change. The Indian Lake 5-year forecast is reviewed monthly.



# Revenue Projections

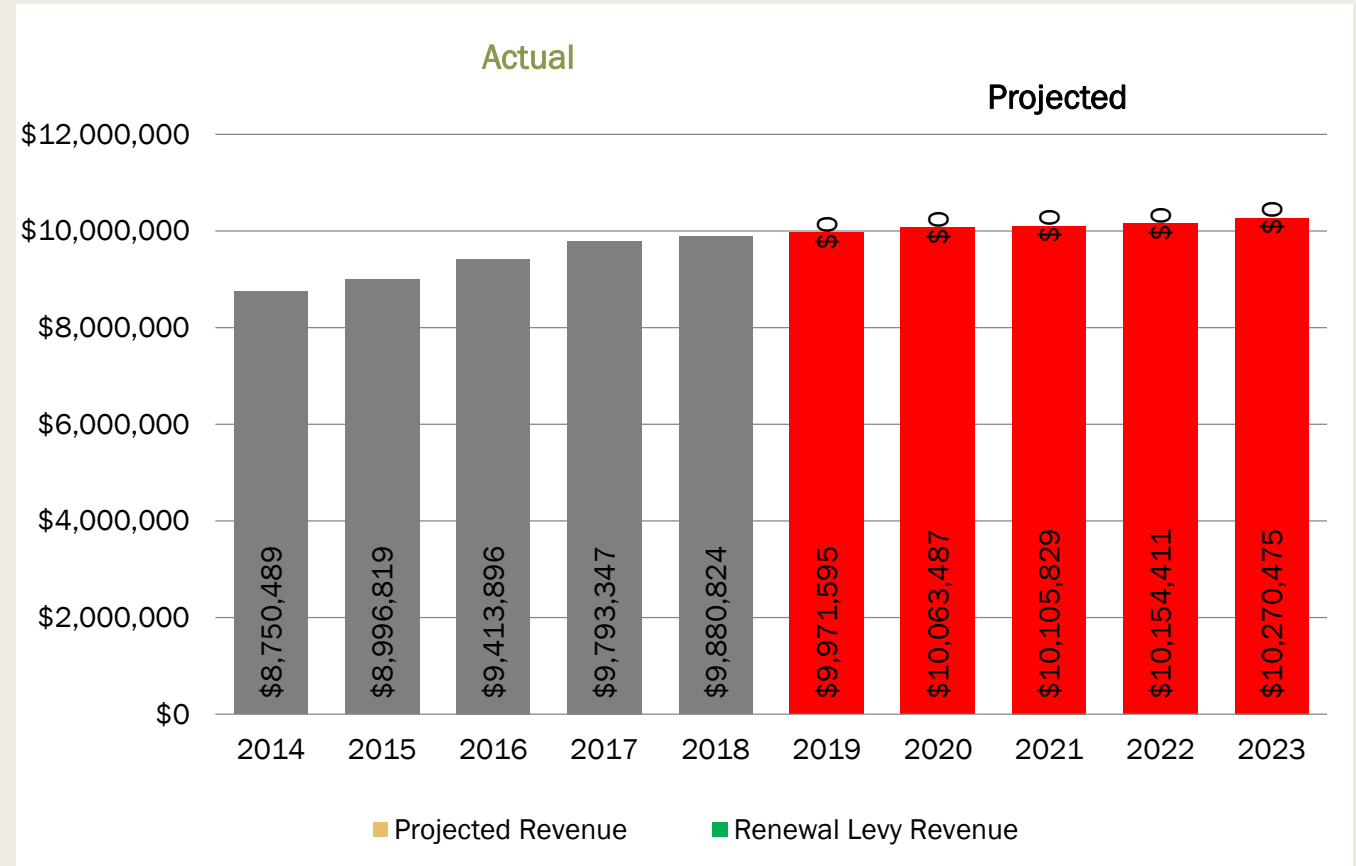
- Local Funding
  - Real Estate – 54% of total revenue; based on property values and tax collections.*
- State Funding – 25% of total revenue; generated by the Ohio Department of Education School Finance Payment Report.
- All Other Operating – 10% of total revenue includes open-enrollment and tuition from other districts.

2019



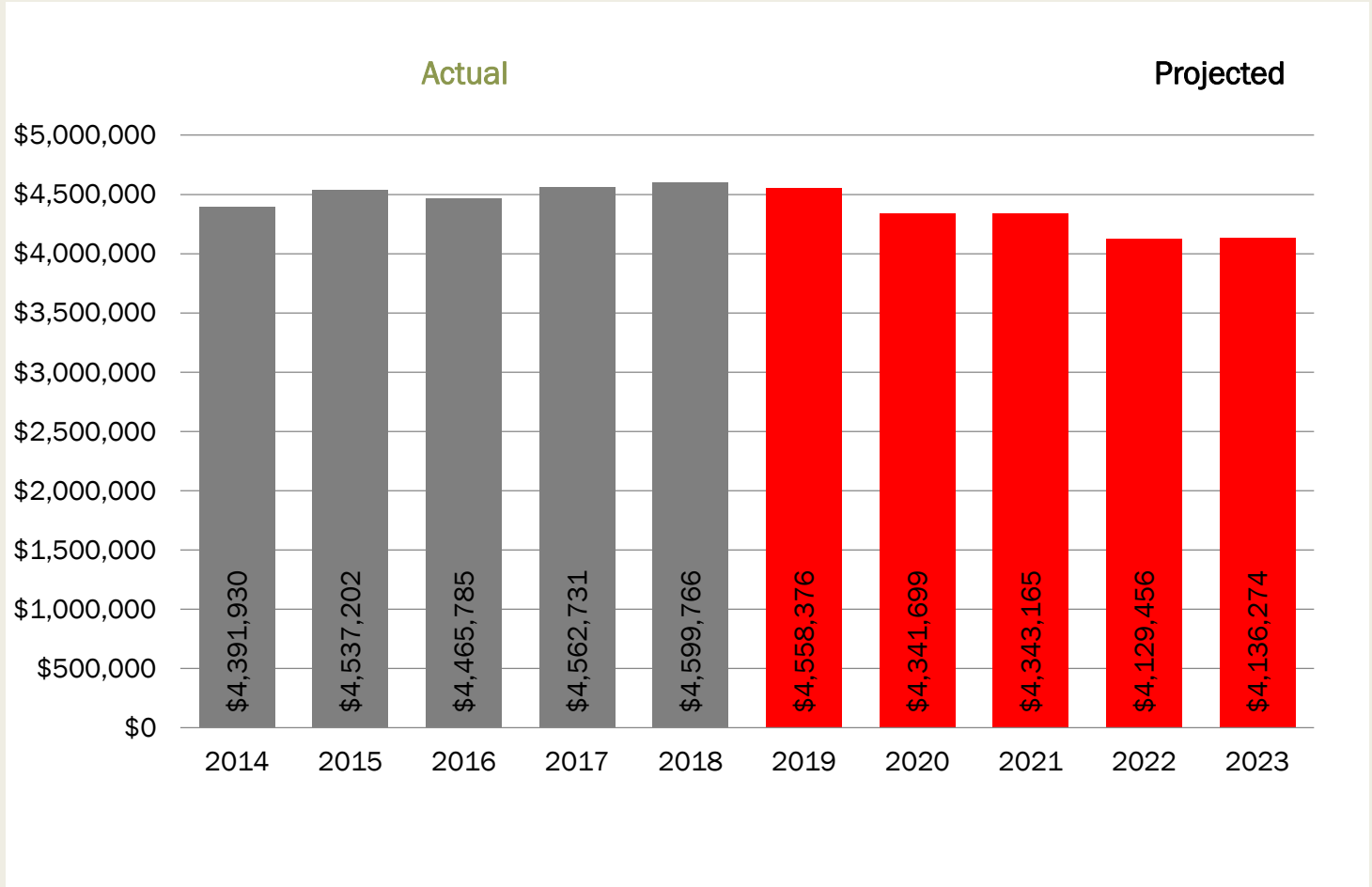
# Real Estate Funding

- Future property value projections are minimal due to the change in the CAUV calculation for the Agriculture values.
- At this current time there is not a projection included to renew the current emergency levy since it was approved to continue for another 5 years after its current expiration date of December 31, 2019.



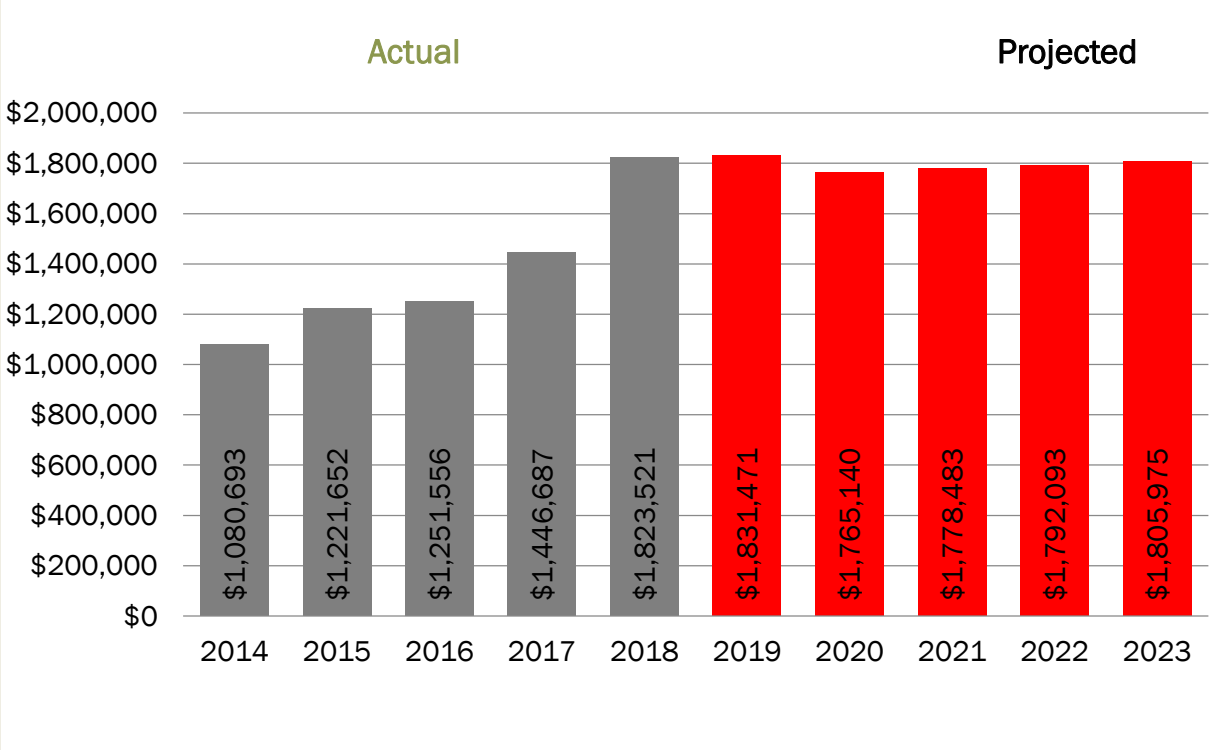
# State Funding

- The current state budget covers FY18 and FY19.
  - *We currently receive guaranteed state funding at the FY17 level.*
- It is projected that the guarantee funding amount will be reduced in future fiscal years.
- The next State of Ohio Biennial Budget starts July 1, 2019 and will run until June 30, 2021.



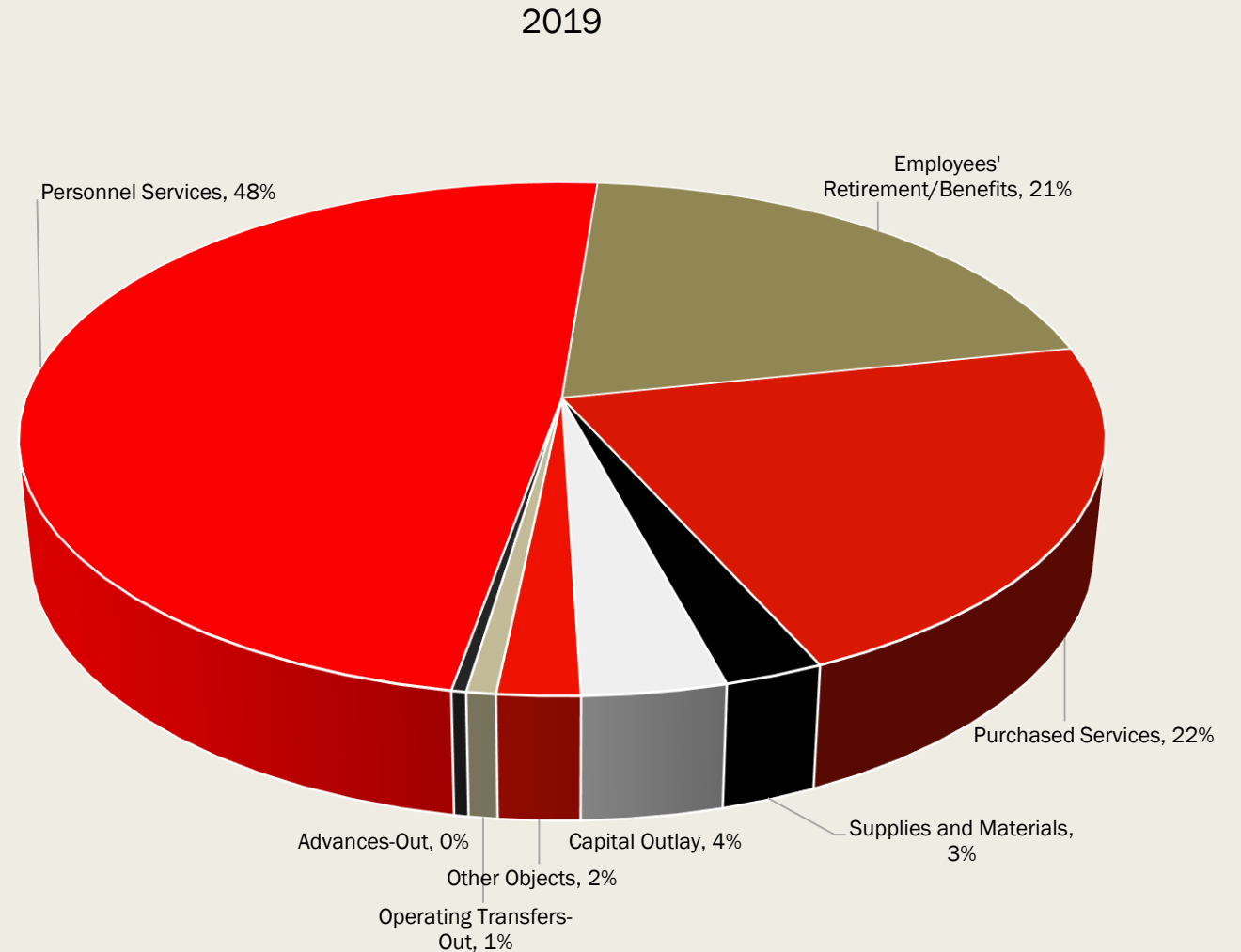
# All Other Operating

- Increased due to tuition from other schools and open enrollment.
- Projection in this category is volatile because it is based on how students are enrolled which will change from year to year.

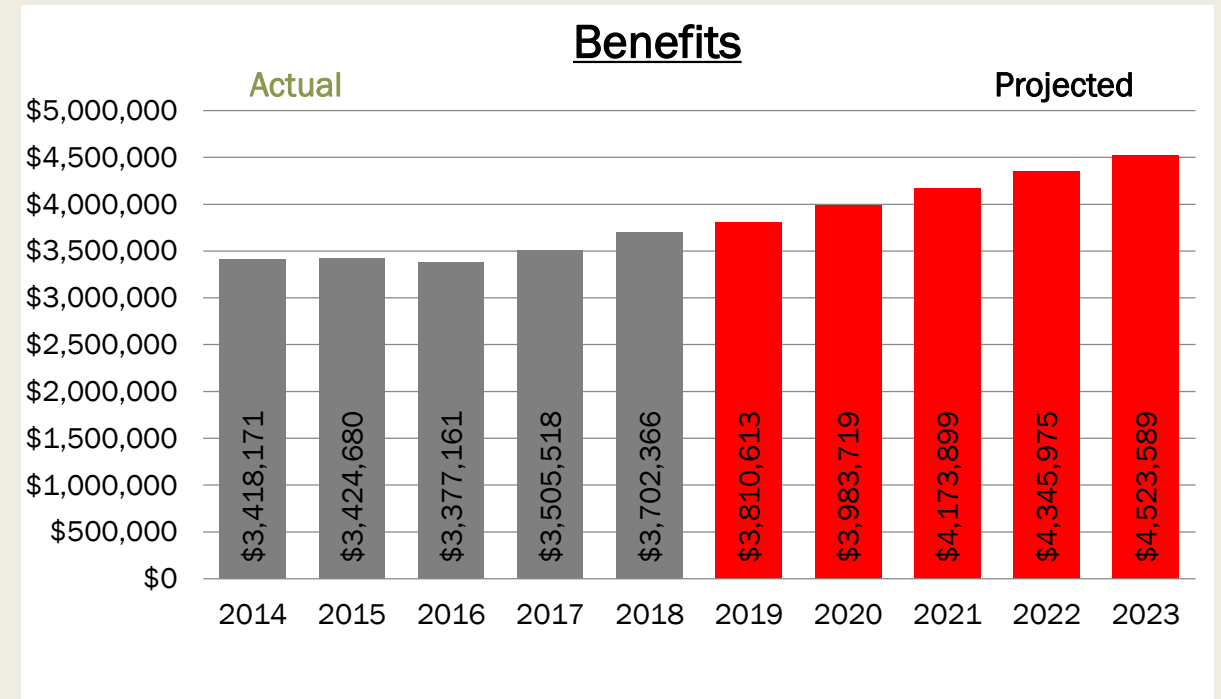


# Expenditures

- Top Three Expenditure categories; Personal Services, Benefits, and Purchased Services; make up 91% of the budget.
- These categories are the main areas that impact students.



# Personnel Salaries and Benefits



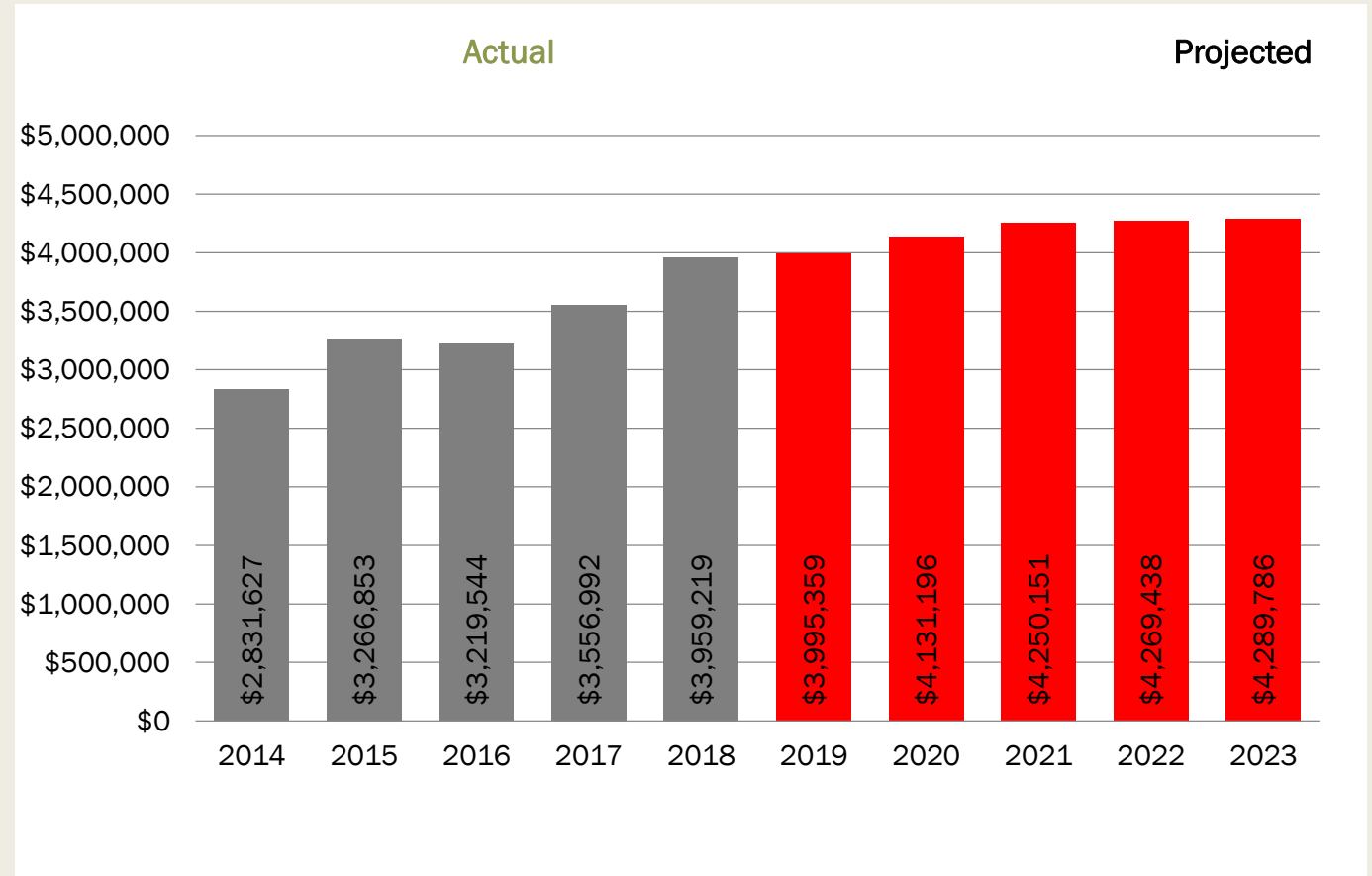
**Personnel salaries** are projected to increase due to annual percentage increases, longevity increases, and further educational hours earned.

**Benefits** are projected to increase as insurance cost increases as well as retirement contributions that are based on salaries.

Reducing staff is the main way to reduce expenditures in these two categories and staffing levels are based on student enrollment.

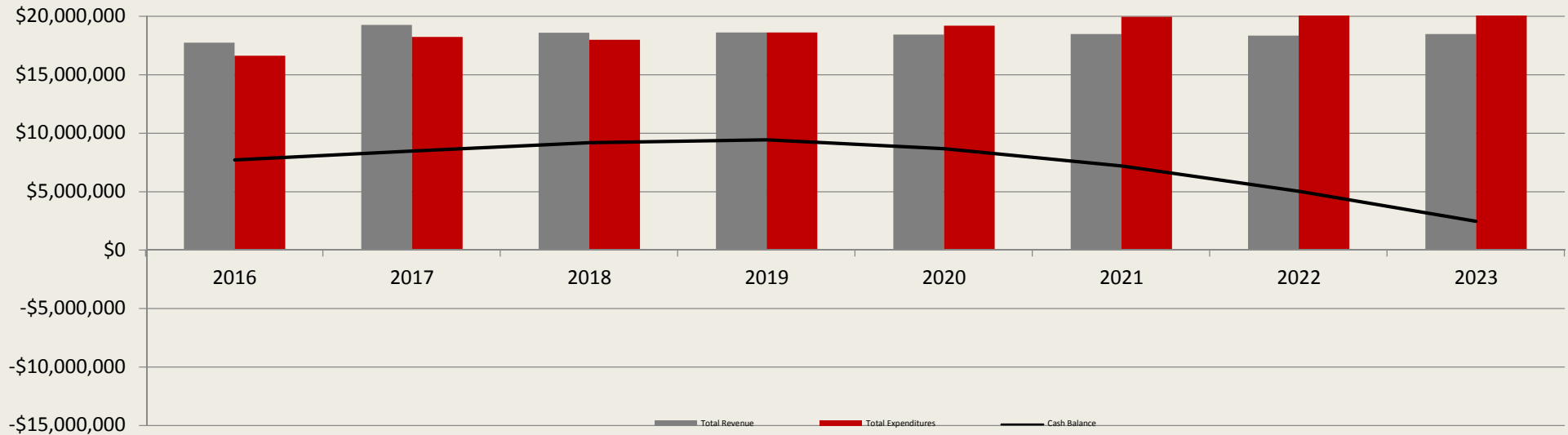
# Purchased Services

- This category covers the cost for utilities, contractual agreements, professional development, tuition charges related to open-enrollment, charter/community schools, special education services, and property and fleet insurance.
- It is projected that these specialized services as well as utility cost will increase slightly in future fiscal years.





# Current General Fund Financial Picture



	ACTUAL				FORECASTED			
	2016	2017	2018	2019	2020	2021	2022	2023
2.08 <b>Total Revenue</b>	17,703,649	19,215,016	18,553,820	18,575,487	18,388,542	18,445,299	18,297,243	18,439,418
5.05 <b>Total Expenditures</b>	16,581,553	18,197,142	17,939,552	18,570,592	19,160,844	19,916,068	20,456,360	21,005,180
6.01 Budget Surplus/(Shortfall)	1,122,096	1,017,874	614,268	4,895	-772,302	-1,470,769	-2,159,117	-2,565,762
15.01 Cash Balance	7,812,545	8,568,434	9,281,866	9,539,646	8,767,344	7,296,575	5,137,458	2,571,696

This is a summary of the total revenue and total expenditures of the 5-year forecast with the black line in the graph reflecting the cash balance. As projected expenditures start to outpace projected revenue the cash balance decreases. Current projections will be revised as projections become actuals and when changes in school funding occur.